



**Tom Barrett**  
Mayor, City of Milwaukee

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November 15, 2010

Mr. Doug Oberhelman  
Chairman and CEO  
Caterpillar, Inc  
100 North East Adams Street  
Peoria, IL 61629-7310

Dear Mr. Oberhelman:

Congratulations on your agreement to acquire Bucyrus International, Inc.

Caterpillar is joining forces with a valued Milwaukee area manufacturer, a company with a great history and solid reputation that embodies Milwaukee's industrial strength. As you are certainly aware, your acquisition includes talented and hard-working employees; these are individuals who will serve Caterpillar well.

I applaud your decision to locate Caterpillar's mining division headquarters in this area, and I am confident you will find Milwaukee a great place to conduct business.

Earlier this year I was pleased to work with Bucyrus management in the effort to convince the United States Export-Import Bank to endorse the company's \$600-million agreement to supply mining equipment to India's Reliance Power, Ltd. I look forward to assisting Caterpillar in similar situations.

My administration and I have developed a very good working relationship with Bucyrus and the company's CEO, Tim Sullivan. I anticipate extending that positive relationship to Caterpillar's entire leadership team.

I know you will find the Milwaukee area is an excellent place to invest and grow. I look forward to supporting those efforts.

Sincerely,

Tom Barrett  
Mayor